

# A Tale of 4 Rivers and 4 Solutions

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# PGE'S HYDRO OPERATIONS

- 4 river basins
- 4 very different projects
- The same overarching goal for all 4: protect generation and valuable operating flexibility while significantly improving fish protection



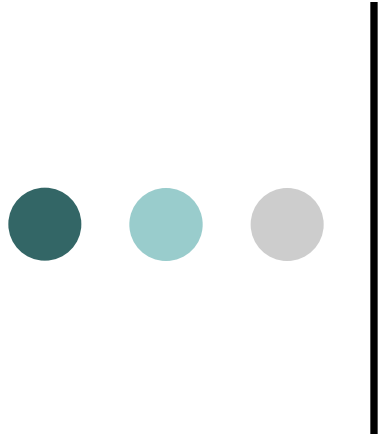
# Which leads to 4 different strategies

- Bull Run: Success through Surrender
- Willamette: Overcoming Bad Karma
- Deschutes: The Big Kahuna
- Clackamas: Every day, in every way, getting better and better



# Elements in Common

- Highly adaptive
- Developed using independent science
- Goals oriented to what we can control
- Implemented by an internal team that also worked on the licensing
- Long term involvement from agencies, tribes and NGOs.



# Bull Run

Success through Surrender



# Bull Run: Project and Issues

- Turn of the 20<sup>th</sup> century engineering marvel
- Complex system of diversions, canals, tunnels and flumes
- O&M costs high
- Generation value low
- Temperature, passage and minimum flow issues



# Bull Run: Solution

- Remove the project



# Willamette

Overcoming Bad Karma





# Willamette: Project and Issues

- Small, but steady generation
- Oldest project
- 12 unscreened units; one “eicher” screen
- History as a part of a larger industrial complex; “fish killer”
- All salmon coming down the river pass through the project



# Willamette: Solution

- Tiered implementation of passage improvements
- Tied to performance standards



# Deschutes

The Big Kahuna



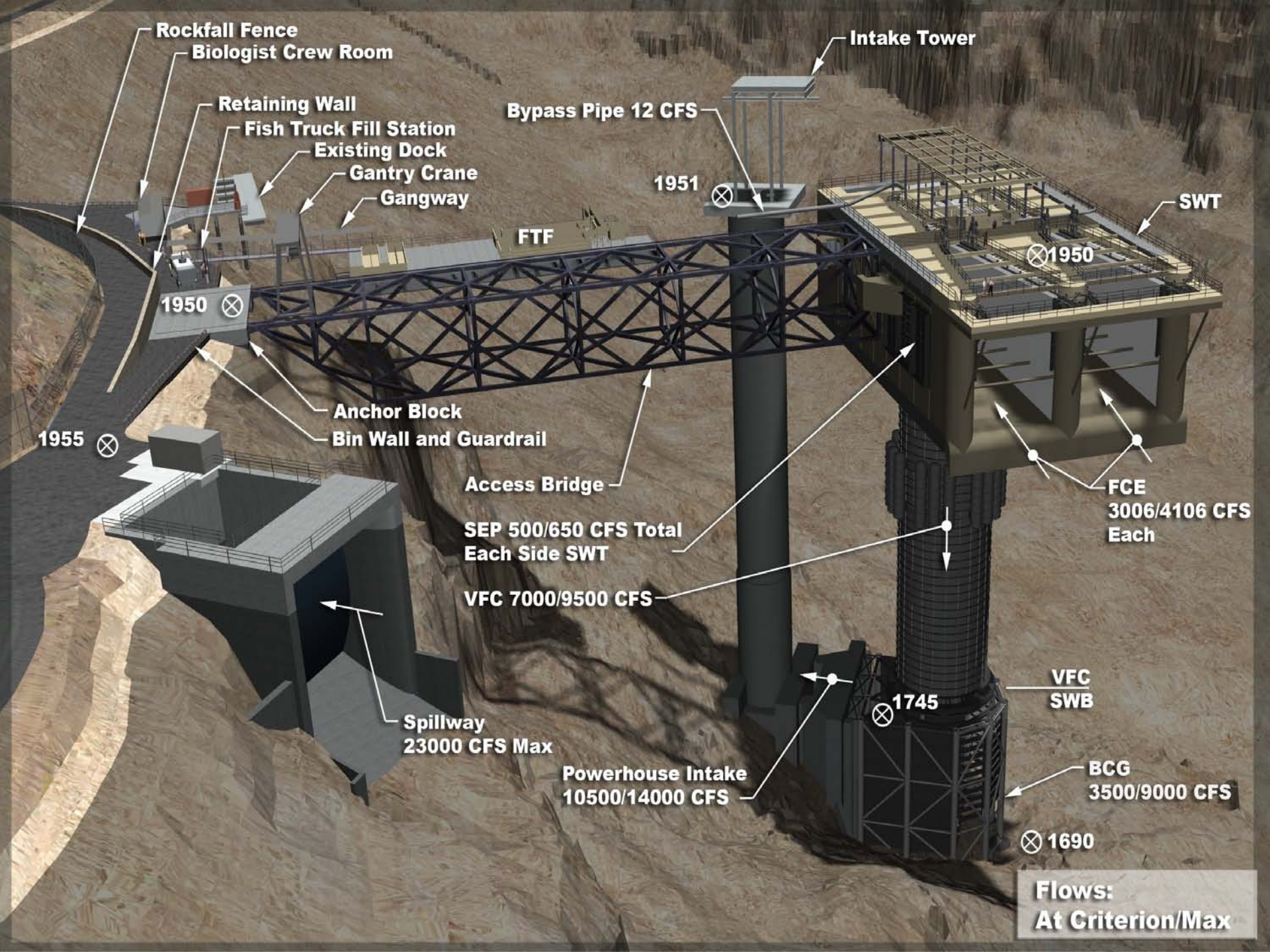
# Deschutes: Project and Issues

- Largest project on PGE's system
- Irreplaceable peaking and system benefits
- World renowned fisheries; previously failed attempt at passage
- Project is partially on the Warm Springs reservation and is co-owned with the Tribes.



# Deschutes: Solution

- Comprehensive fisheries program with Selective Water withdrawal and anadromous reintroduction as the cornerstone
- Protection of project operating flexibility
- One shot
- Supplemented by a habitat fund



Rockfall Fence  
Biologist Crew Room

Retaining Wall  
Fish Truck Fill Station  
Existing Dock  
Gantry Crane  
Gangway

Bypass Pipe 12 CFS

Intake Tower

1951

SWT

FTF

1950

1950

Anchor Block  
Bin Wall and Guardrail

1955

Access Bridge

SEP 500/650 CFS Total  
Each Side SWT

FCE  
3006/4106 CFS  
Each

VFC 7000/9500 CFS

VFC  
SWB

Spillway  
23000 CFS Max

1745

Powerhouse Intake  
10500/14000 CFS

BCG  
3500/9000 CFS

1690

Flows:  
At Criterion/Max



# Clackamas

Every day, in every way, getting  
better and better





# Clackamas: Project and Issues

- Most geographically widespread
- Widely varying project ages (1911-1957)
- Passage throughout main stem portion of the project
- Wide range of issues (passage efficacy, flows, temperature, habitat quality)
- Not well understood project benefits





# Clackamas: Solution

- Some improvement at virtually every place a project impact was identified
- Significantly modified project operations
- Amount of improvement depended on ratio of cost/benefit
- Success/compliance is measured differently depending on the measure