



National Hydropower Association Hydraulic Power Committee May 13, 2009 Meeting Washington, DC

FERC DAM SAFETY PROGRAM





FERC Presenters

Daniel J. Mahoney, Director

William H. Allerton, Deputy Director

David Capka, Supervisor-Dam Safety Engineering

Frank Calcagno, Senior Geologist





FERC UPDATE

- Security
- Workshops and Training
- Tainter Gate Initiative Second Round
- State Dam Safety Coordination
- Initiatives





FERC Security Program





FERC Security Program

DHS has inspected some dams within the past few months. How are FERC & DHS working together for security of hydro facilities?

 Attempts have been made to have DHS contact FERC prior to all of their site visits (improvements are being made, and we hope to have 100% notification soon).





FERC Security Program

- Attempts have been made to have DHS contact FERC prior to all of their site visits (improvements are being made, and we hope to have 100% notification soon).
- We work closely with DHS to monitor their data requests (frequency/content) and where possible combine or use same parameters.





FERC Security Program

- Attempts have been made to have DHS contact FERC prior to all of their site visits (improvements are being made, and we hope to have 100% notification soon).
- We work closely with DHS to monitor their data requests (frequency/content) and where possible combine or use same parameters.
- We meet with DHS at least quarterly (GCC/SCC) to retain national consistency – between DHS, FERC, other private, federal, and state agencies.





FERC Security Program

- Attempts have been made to have DHS contact FERC prior to all of their site visits (improvements are being made, and we hope to have 100% notification soon).
- We work closely with DHS to monitor their data requests (frequency/content) and where possible combine or use same parameters.
- We meet with DHS at least quarterly (GCC/SCC) to retain national consistency – between DHS, FERC, other private, federal, and state agencies.
- FERC participates (along with other utilities) in DHA workgroups which develop tools, manuals, guidance, procedures.





FERC Security Program

- Attempts have been made to have DHS contact FERC prior to all of their site visits (improvements are being made, and we hope to have 100% notification soon).
- We work closely with DHS to monitor their data requests (frequency/content) and where possible combine or use same parameters.
- We meet with DHS at least quarterly (GCC/SCC) to retain national consistency – between DHS, FERC, other private, federal, and state agencies.
- FERC participates (along with other utilities) in DHA workgroups which develop tools, manuals, guidance, procedures.
- Are considering involving the DHS PSA's in FERC security inspections.





FERC Security Program

Did DHS provide any input to FERC's revision 2 of the Security Program for Hydro?





FERC Security Program

Did DHS provide any input to FERC's revision 2 of the Security Program for Hydro?

• Technically, no. They were not part of the writing or review process and remained completely separate.





FERC Security Program

Did DHS provide any input to FERC's revision 2 of the Security Program for Hydro?

- Technically, no. They were not part of the writing or review process and remained completely separate.
- Having said that, ALL private, federal, and state Dams Sector agencies meet regularly to ensure national consistency. Due to sharing of ideas and information, each participating agency informs the others, so indirectly we are now influencing each other.





FERC Security Program

Did DHS provide any input to FERC's revision 2 of the Security Program for Hydro?

- Technically, no. They were not part of the writing or review process and remained completely separate.
- Having said that, ALL private, federal, and state Dams Sector agencies meet regularly to ensure national consistency. Due to sharing of ideas and information, each participating agency informs the others, so indirectly we are now influencing each other.
- As an example: Revision 2 utilizes "base" threat scenarios developed by classified R&D; v2 of DAMSVR uses threshold Consequence values in-line with the DHS Consequence Top Screen (Tier 1 and 2) data call.





FERC Security Program

Latest round of information concerning security was sent out for public notice. Is this going to be the norm for security in the future?





FERC Security Program

Latest round of information concerning security was sent out for public notice. Is this going to be the norm for security in the future?

• This is really no different than how D2SI has operated for years. The Engineering Guidelines always go out for comment to obtain an improved product. FERC takes it seriously to listen to our licensees. This principle has been a hallmark of the Security Program since 9/11, when the "FERC Security Taskforce" (25 licensees) helped write the first version of the program. Since then, the GCC/SCC structure has replaced that advisory board.





FERC Security Program

Latest round of information concerning security was sent out for public notice. Is this going to be the norm for security in the future?

- This is really no different than how D2SI has operated for years. The Engineering Guidelines always go out for comment to obtain an improved product. FERC takes it seriously to listen to our licensees. This principle has been a hallmark of the Security Program since 9/11, when the "FERC Security Taskforce" (25 licensees) helped write the first version of the program. Since then, the GCC/SCC structure has replaced that advisory board.
- Recognizing the sensitive nature of public notice, however, we are careful who can see the review products:





FERC Security Program

Latest round of information concerning security was sent out for public notice. Is this going to be the norm for security in the future?

- This is really no different than how D2SI has operated for years. The Engineering Guidelines always go out for comment to obtain an improved product. FERC takes it seriously to listen to our licensees. This principle has been a hallmark of the Security Program since 9/11, when the "FERC Security Taskforce" (25 licensees) helped write the first version of the program. Since then, the GCC/SCC structure has replaced that advisory board.
- Recognizing the sensitive nature of public notice, however, we are careful who can see the review products:
- Security Program is posted on website.
 (April 22 May 22 period)





FERC Security Program

Latest round of information concerning security was sent out for public notice. Is this going to be the norm for security in the future?

- This is really no different than how D2SI has operated for years. The Engineering Guidelines always go out for comment to obtain an improved product. FERC takes it seriously to listen to our licensees. This principle has been a hallmark of the Security Program since 9/11, when the "FERC Security Taskforce" (25 licensees) helped write the first version of the program. Since then, the GCC/SCC structure has replaced that advisory board.
- Recognizing the sensitive nature of public notice, however, we are careful who can see the review products:
- Security Program is posted on website.
 (April 22 May 22 period)
- DAMSVR sent out for a controlled review.
 (May 1 June 1 period)





Workshops and Training

Case Studies Workshop





Workshops and Training

Case Studies Workshop

At the "Case Studies Workshop: Learning from International Dam Incidents and Failures" held on 3/24-25, 2009, what if anything did FERC take away from this workshop that may affect licensees or change the FERC Guidelines?

 It is important for owners and regulators to have a training program on dam safety incidences and failures so we don't repeat past mistakes.





Workshops and Training

Case Studies Workshop

- It is important for owners and regulators to have a training program on dam safety incidences and failures so we don't repeat past mistakes.
- We can improve both owners and regulators dam safety programs by learning from past case studies





Workshops and Training

Case Studies Workshop

- It is important for owners and regulators to have a training program on dam safety incidences and failures so we don't repeat past mistakes.
- We can improve both owners and regulators dam safety programs by learning from past case studies
- The guidelines don't always have to be satisfied to reach a consensus on how to improve the factors of safety at a dam.





Workshops and Training

Case Studies Workshop

- It is important for owners and regulators to have a training program on dam safety incidences and failures so we don't repeat past mistakes.
- We can improve both owners and regulators dam safety programs by learning from past case studies
- The guidelines don't always have to be satisfied to reach a consensus on how to improve the factors of safety at a dam.
- Additional training is needed to improve the knowledge of the engineering profession on how to evaluate dam safety problems.





Workshops and Training

Case Studies Workshop

- It is important for owners and regulators to have a training program on dam safety incidences and failures so we don't repeat past mistakes.
- We can improve both owners and regulators dam safety programs by learning from past case studies
- The guidelines don't always have to be satisfied to reach a consensus on how to improve the factors of safety at a dam.
- Additional training is needed to improve the knowledge of the engineering profession on how to evaluate dam safety problems.
- We all need to work together to improve our respective dam safety programs





Workshops and Training

Have there been any lessons learned from the 2008 big earthquake in China regarding EAPs and other dam safety related programs?





Workshops and Training

Have there been any lessons learned from the 2008 big earthquake in China regarding EAPs and other dam safety related programs?

 Quick action to design and build a spillway in 2 days at a huge earthquake induced landslide allowed a controlled release of the landslide reservoir.





Workshops and Training

Have there been any lessons learned from the 2008 big earthquake in China regarding EAPs and other dam safety related programs?

- Quick action to design and build a spillway in 2 days at a huge earthquake induced landslide allowed a controlled release of the landslide reservoir.
- Many appurtenant features (powerhouse, office, gate house, equipment house, etc.) appeared to be designed to much lower standards because those structures experienced much worse damage than the dams themselves.





Workshops and Training

Have there been any lessons learned from the 2008 big earthquake in China regarding EAPs and other dam safety related programs?

- Quick action to design and build a spillway in 2 days at a huge earthquake induced landslide allowed a controlled release of the landslide reservoir.
- Many appurtenant features (powerhouse, office, gate house, equipment house, etc.) appeared to be designed to much lower standards because those structures experienced much worse damage than the dams themselves.
- The damage due to rockfalls in the areas was substantial.
 Rockfalls also caused a lot of damage to one spillway gate so that the project overtopped.





Workshops and Training

Have there been any lessons learned from the 2008 big earthquake in China regarding EAPs and other dam safety related programs?

 The concrete faced rockfill dam face was damaged above the waterline. There is some thought that if water had been on the face it would not have failed.





Workshops and Training

Have there been any lessons learned from the 2008 big earthquake in China regarding EAPs and other dam safety related programs?

- The concrete faced rockfill dam face was damaged above the waterline. There is some thought that if water had been on the face it would not have failed.
- The issue at this (CFRD) dam was more related to failure of gate controls. The outlet works were rendered inoperative due to damage to the control room and in some cases structural damage to the operating mechanisms.





Workshops and Training

Have there been any lessons learned from the 2008 big earthquake in China regarding EAPs and other dam safety related programs?

- The concrete faced rockfill dam face was damaged above the waterline.
 There is some thought that if water had been on the face it would not have failed.
- The issue at this (CFRD) dam was more related to failure of gate controls. The outlet works were rendered inoperative due to damage to the control room and in some cases structural damage to the operating mechanisms.
- As far as EAP's, the lake itself became the only way to get emergency crews in and out, as roads were blocked by landslides and bridges were out. So, a judgment call had to be made regarding the lowering of the reservoir behind the dam versus providing sufficient water levels to allow boat and barge access.





Workshops and Training

Are there any other FERC workshops Planned?

- EAP Workshop July 8th and 9th Denver, Colorado
- Security Workshop Time/Place to be Determined





Workshops and Training

We understand there was a joint workshop in 2008 among the FERC, USACE, and USBR on Risk Assessment for Dams.

 You are referring to the Tolerable Risk Workshop held in Washington, DC. We are participating along with the Bureau of Reclamation in the Corps of Engineers' development of their risk program so that we remain informed on what the Corps and the Bureau are doing with respect to risk analysis.





Tainter Gate Initiative - Second Round

Has FERC seen any particular information or Patterns of findings coming out of the second round of tainter gate inspections that licensees would benefit from knowing?

How useful have the hoist motor current measurements turned out to be in detecting problems with tainter gates?

 The motor current measurements have been responsible for quite a few "catches" since the initiative was rolled out in 1998. undersized motors have been installed as a replacement for failed original equipment. Overloading has been caught. The motor current measurements have clearly been worthwhile.





State Dam Safety Coordination

Is FERC Working With Many State Dam Safety Agencies?





State Dam Safety Coordination

- FERC Has Been Working With the State Dam Safety Programs for Many Years
- States are Invited on Every FERC Dam Safety Inspection
- Most States Do Not Attend Very Busy With Their Own Dams
- Several States Have State Laws Asserting Jurisdiction on FERC Dams
 - Implementation Varies Across the United States





State Dam Safety Coordination

- Federal Power Act and State Laws
- The More Eyes on a Dam, The Better
- Our Policy is to Maintain a Close, Supportive and Productive Relationship With the State Dam Safety Offices
- Our Goal is to Minimize Having to Answer to 2 Regulators





Ongoing Initiatives and Projects

- Potential Failure Mode Analyses (PFMA)
- Dam Safety Surveillance and Monitoring Plans
- Pumped Storage Technical Guidance Task Group
- Regional Technical and Management Workshops
- Owners Dam Safety Programs





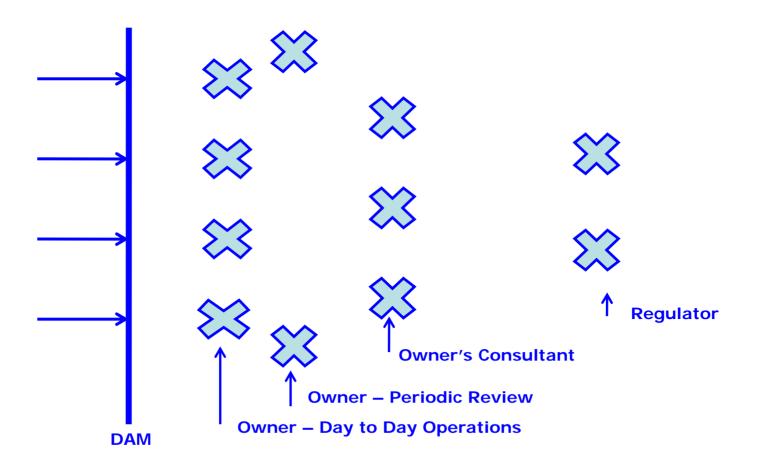
Owners Dam Safety Programs (ODSP)

- ODSP significant factor in major dam failures
- Problems ranged from communication failures to negligence
- Taum Sauk is a wake up call for dam safety community
- Peer review found some owners deferring responsibility
- FERC Dam Safety Program may be encouraging this deference





Football and Dam Safety







Owners Dam Safety Programs (ODSP) What is a Good Dam Safety Program?

- Understand Responsibility
- Good Communication
- Clear Designation of Responsibility
- Sufficient Allocation of Resources
- Learning Organization





Owners Dam Safety Programs (ODSP) What is a Good Dam Safety Program?

- One Size Does Not Fit All
- Program Meets Needs of Inventory
- For Guidance on What FERC Believes Constitutes a Good Dam Safety Program See the Taum Sauk Stipulation and Consent Agreement on the FERC-D2SI Website at:

http://www.ferc.gov/industries/hydropower/safety/projects/taum-sauk.asp





Owners Dam Safety Programs (ODSP)

- Discussing Importance of ODSP With Owners
- Met With Owners With Good/Not So Good Programs
- Internal FERC Assessment
- Specific Focus of Last Year's Annual Inspections
- Owners Self Assessment Evaluation Parameters





New Initiatives





New Initiatives

Ensuring the Effectiveness of EAPs – Time Sensitive EAPs

 Time of Flood Wave Arrival Compared to Time for Local EMA to Notify and Evacuate if Necessary





New Initiatives

- Focus on Development Immediately Below the Dam
- Does the EAP Provide for the Timely Notification or Evacuation if Necessary





New Initiatives

Ensuring the Effectiveness of EAPs – Time Sensitive EAPs

Time Required for Activating EAP

- Varies for specific dams and PFM
- Detection
- Verification (Onsite or have to travel to dam?)
- Contacting Local EMAs





New Initiatives

Ensuring the Effectiveness of EAPs – Time Sensitive EAPs

Time for Local EMAs to Contact Homeowners

- Travel to Neighborhood?
- •Telephone Alert?
- •Time for evacuation?





New Initiatives

Ensuring the Effectiveness of EAPs – Time Sensitive EAPs

Flood Wave Arrival Time?





New Initiatives

- Are Special Alert Measures Required?
- If so, Dam Owner Works with Local EMA to Establish Necessary Alert Measures





New Initiatives

- Procedure to Assess Time Sensitive EAPs
- Dam Owners should check their EAPs





National Hydropower Association Hydraulic Power Committee May 13, 2009 Meeting Washington, DC

FERC DAM SAFETY PROGRAM

Questions?